

Online Program Design

Criteria	Evidence to Submit	Annotations	Met	Not Met	Additional Evidence and Reforms Needed
1. Each program put	For each included program,	For applications that			
forward includes	provide a list of program	include more than			
measurable learning	learning objectives, outcomes,	five individual			
objectives, outcomes,	or competencies and an	programs, data			
or competencies. All	estimate of the program's	should be presented			
included programs (i.e.,	level of compliance regarding	for five programs only			
those submitted as	measurable learning	that reflect the range			
examples and those	objectives, outcomes, or	of programs offered;			
that are not) are	competencies (e.g., 100%,	these five programs			
expected to reflect the	75%, 50%, less than 50%).	should be a			
QM Online Program		representative			
Design criteria or be on		sample of programs			
a path to doing so.		from different subject			
		areas and levels of			
		instruction.			
2. The learning	Provide an alignment map or	The purpose of			
objectives, outcomes,	table showing how course-	course access is to			
or competencies of the	level objectives, outcomes, or	allow reviewers to			
individual courses are	competencies map back to the	verify that course and			
consistent with the	program-level objectives in	program objectives,			
program objectives,	each of the programs put	outcomes, or			
outcomes, or	forward. Access to a number	competencies are			
competencies.	of representative courses	appropriately related.			
	must be provided to reviewers	Example reprinted			

	to confirm the relationship between course and program objectives.	with permission from Stevenson University.	
3. Courses in the program have been developed by instructional design teams, at least some of whose members have completed professional development in best practices in online course design, or by faculty who have had this professional development.	Provide documentation that all online courses have either been designed with participation of QM-trained faculty or QM-trained instructional design staff.	At a minimum, the definition of "QM professional development" means having successfully completed a QM workshop in Applying the Quality Matters Rubric or Improving Your Online Course.	
4. All online courses in the program or programs seeking certification are aligned with the relevant Quality Matters Rubrics.	Document that all newly designed courses are expected to meet QM Standards, and that older courses have been revised according to the following practices: 1) A minimum of 3 QM- Certified courses for each program covered under the program review and an official, qualified internal or QM Preparatory Review for the remaining courses in the program; Note: A qualified internal course review uses QM tools and is conducted by a minimum of 2 reviewers who	For applications that include more than five programs, examples may be drawn from five programs (see Criterion #1). Statements about alignment with QM Standards should apply to <i>all</i> programs. The required official QM Course Reviews serve as a benchmark for the qualified internal course review process.	

	have completed either the		
	Applying the Quality Matters		
	Rubric (APPQMR) or the		
	Improving Your Online Course		
	(IYOC) workshop, at least one		
	of whom is also a QM-		
	Certified Peer Reviewer or		
	Master Reviewer.		
	2) A statement that any future		
	qualified internal QM Course		
	Reviews will be conducted by		
	teams of two or three QM		
	reviewers who have taken QM		
	professional development;		
	and		
	3) A statement that all courses		
	in the programs seeking		
	certification will be reviewed		
	at least once every five years,		
	based on the most recent QM		
	Rubric.		
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Online Teaching Support

				Not	Additional Evidence and
Criteria	Evidence to Submit	Annotations	Met	Met	Reforms Needed
1. At least 85% of all	Provide	All new online			
online instructors,	 A statement of policy and 	instructors must be			
including part-time	practices for preparation of	required to be			
faculty, have received	online instructors, plus	professionally			
professional	The syllabi of courses	developed unless			
development in online	and/or workshops offered to	they present			
teaching prior to their	prepare faculty for the online	evidence of prior			
online teaching	classroom, and	professional			
assignment or, in the	3) A report on the percentage	development.			
case of new instructors,	of faculty teaching online who	Optional (voluntary)			
are concurrently	have successfully completed	professional			
receiving professional	these courses and/or	development for			
development and are	workshops.	new online teachers			
prepared to be		does not meet this			
effective and		criterion, even if			
responsive online		incentives to faculty			
instructors.		are included. At			
		least 85% of legacy			
		teachers (those, if			
		any, approved to			
		teach online before			
		current policies			
		were implemented)			

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		must have		
		undergone		
		professional		
		development.		
		Where possible,		
		reviewers should be		
		provided access to		
		online teaching		
		preparation courses		
		and workshops.		
2. The institution or	Provide	Strategies for		
program has provisions	1) A description of institutional	providing such		
for ongoing pedagogical	policy that addresses ongoing	support may vary.		
support or mentoring of	support for online faculty, and	Some programs use		
faculty, including part-	2) Documentation of how this	faculty mentors.		
time and adjunct	commitment is being	Others use the staff		
faculty new to online	implemented.	resources of an		
teaching.		instructional support		
		office. Reviewers		
		should be open to		
		unique ways of		
		providing such		
		support.		
3. The program	Provide	A persuasive		
encourages ongoing	1) Documentation that the	response should not		
professional	institution or program	only describe the		
development for	encourages and supports	opportunities		
instructors engaged in	further professional	encouraged and		
online course delivery	development of faculty who	supported by the		
and provides internal	teach online through internally	program but the		
professional	sponsored activities or	proportion of		
development activities	external professional	program faculty who		
and/or financial	development, and	actually take		

resources to seek	2) Evidence of participation	advantage of these		
appropriate	numbers/rates.	opportunities.		
opportunities for this				
purpose, externally.				
4. The program has a	Provide	A persuasive		
robust process to	1) A description of data	response will link		
collect, distribute, and	collection practices and	the learner feedback		
use learner feedback to	continuous improvement	to specific issues and		
inform teaching	feedback practices;	reforms in the		
practices.	2) Examples of data reports	preparation and		
	reflecting learners' feedback	ongoing support for		
	and satisfaction with	teachers in the		
	instructor's presence,	program.		
	availability, and teaching			
	practices; and	It should not be		
	3) Examples of reforms	assumed that raw		
	adopted.	data speak for		
		themselves.		
		Analysis and		
		interpretation of the		
		data are necessary		
		to determine the		
		effectiveness of the		
		teaching support		
		services and to		
		pinpoint areas for		
		improvement. A		
		Data Analysis Cover		
		Sheet is provided for		
		this purpose.		
5. The institution or	Provide	If possible, learner		
program has issued	1) An institutional policy or	satisfaction with		
recommendations,	published guidelines that	access to teachers in		
guidelines, or formal	address the issue of faculty	the program should		

policies, on instructor	availability and responsiveness	be compared to		
response time and	to learners, and	external		
availability appropriate	2) Survey data on the level of	benchmarks to		
to support and engage	learner satisfaction with	demonstrate		
online learners.	instructor availability and	superior		
	responsiveness.	performance.		



Online Learner Support

				Not	Additional Evidence and
Criteria	Evidence to Submit	Annotations	Met	Met	Reforms Needed
1. Direct and indirect	Provide	An effective response			
support for online	1) A list of links to the listed	to #2 includes a brief			
learners should include	services (and others that may	statement from each			
remote access to the	be relevant),	support service			
following services:	2) An explanation of how	regarding its goals			
• Orientation to online	each service supports the	and services for the			
study	online learner and promotes	online learner and			
Technical support	learner success, and	how it meets them.			
Academic advising	A plan to address any				
• Proctoring and	identified gaps in service.				
student					
authentication					
Tutoring					
• Grade appeals					
• Remote library access					
Accessibility services					
Records and					
registration					
• Financial Aid services					
• Billing					

 Institutional and student policies 				
2. A robust process to collect, distribute, and use learner feedback to inform and improve learner support efforts.	 Provide 1) A description of data collection, distribution, and feedback mechanisms to improve learner support efforts; 2) Representative survey data addressing learner satisfaction with online campus services over the past three years; and 3) Documentation of any changes in policy, organization, and resources that have been influenced by learner feedback. 	It should not be assumed that raw data speak for themselves. Analysis and interpretation of the data are necessary to determine the effectiveness of support services and to pinpoint areas for improvement. A Data Analysis Cover Sheet is provided for this purpose.		



Online Learner Success

General Statement:

The Program, whether at the institutional, departmental, or individual program level, must make a case for how it wishes the success of its learners to be judged. No common set of benchmarks will be used, but the review team must be persuaded that **1**) The definition of success makes sense for the organization, and

2) There is credible, longitudinal data to demonstrate that learner success is being achieved at a high level.

				Not	Additional Evidence and
Criteria	Evidence to Submit	Annotations	Met	Met	Reforms Needed
1. The organization must	A reasoned essay drawing on				
present a definition of	the factors listed above and				
learner success consistent	how they are directly				
with its philosophy,	connected to the evidence to				
history, mission, and	make the case for how the				
goals, and mindful of its	institution, department, or				
resources and the	program wishes to be judged				
characteristics of its	regarding learner success.				
learner population.					
2. Identify 3-5 measures	1) Identify each indicator and	Examples of			
based on hard data	2) The source of data to	measurable criteria			
and/or surveys that	measure the extent of learner	that might be			
demonstrate the extent	success, based on that	considered are:			
to which learners are	indicator.	1) Retention;			

succeeding according to	3) Explain how each of the	2) Course completion;		
the adopted definition of	measures is related to the	3) Graduation rates –		
learner success.	definition of learner success,	compared to		
	4) Present a minimum of	established		
	three consecutive years of	benchmarks for		
	data for each indicator; and	successful programs		
	5) Explain how the data are	or institutions of the		
	being interpreted (e.g., what	same type;		
	percentage of learners are	4) Capstone		
	expected to meet each	assessments that		
	measure and to what extent),	demonstrate		
	and how they relate to	achievement of		
	established benchmarks (e.g.,	programmatic or		
	national data and research	institutional learning		
	findings).	objectives;		
		5) Summative		
		assessment of		
		learners, particularly		
		those using nationally		
		recognized		
		assessment		
		instruments;		
		6) Learning outcome		
		reports using data		
		collection rubrics or		
		other tools,		
		demonstrating		
		learners'		
		achievement of		
		established goals,		
		objectives, or		
		competencies;		
		7) Alumni survey data		
		demonstrating		
		demonstrating		

learners' opinions
regarding whether
their program
contributed to career
success; and
8) Learner
employment data
indicating the
percentage of
learners employed in
a field related to their
academic program
within six months of
graduation.